GROUP STRATEGIC REPORT,
REPORT OF THE DIRECTORS AND
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2014
FOR
ELITE HOTELS (ROTHERWICK) LIMITED

SATURDAY

A10

13/09/2014 COMPANIES HOUSE

#2

# CONTENTS OF THE CONSOLIDATED FINANCIAL STATEMENTS for the Year Ended 31 March 2014

	Pag
Company Information	1
Group Strategic Report	2
Report of the Directors	4
Report of the Independent Auditors	6
Consolidated Profit and Loss Account	8
Consolidated Statement of Total Recognised Gains and Losses	9
Consolidated Balance Sheet	10
Company Balance Sheet	11
Consolidated Cash Flow Statement	12
Notes to the Consolidated Cash Flow Statement	13
Notes to the Consolidated Financial Statements	15

## ELITE HOTELS (ROTHERWICK) LIMITED

# COMPANY INFORMATION for the Year Ended 31 March 2014

**DIRECTORS:** 

T E Mugleston G C Bateman S Willis

**SECRETARY:** 

R S Callaghan

**REGISTERED OFFICE:** 

Ashdown Park Hotel

Wych Cross Forest Row East Sussex RH18 5JR

**REGISTERED NUMBER:** 

01899376

**AUDITORS:** 

Oury Clark Chartered Accountants

Statutory Auditors Herschel House 58 Herschel Street Slough

Berkshire SL1 1PG

## GROUP STRATEGIC REPORT for the Year Ended 31 March 2014

The directors present their strategic report of the company and group for the year ended 31 March 2014

#### **REVIEW OF BUSINESS**

Overall group performance has shown a marginal improvement on the year ended 31 March 2013, with an increased operating profit before finance charges, depreciation and amortisation of 0.1% to £3,705,416 (2013-£3,701,234) due to increased margin and cost control. Group sales for the year ending 31 March 2014 were also up close to half a percent to £32.61 mil (2013-£32.47mil).

Although average room rate has fallen by circa £5 group wide (driven by competition in the corporate market), occupancy is up by over 1.5%. These two KPIs along with departmental gross profit and labour cost percentages remain important in assessing group performance.

#### POTENTIAL RISKS AND UNCERTAINTIES

#### Market and competition risk

The Leisure and Hospitality sector remains very competitive, however the group sales and marketing strategy continues to see results. Although sales have increased only marginally on the year ended 31 March 2013, the group continues to see positive signs both internally and in the external market. Meeting, Conference and Events (including Weddings) sectors remain key competitive areas of the groups business mix. Continued focus and growth in these areas will positively impact group performance.

The group manages competition risk by focusing on its strengths and maintaining its established luxury brand, focusing on guest experience.

#### Financial risk

The group re-negotiated its substantial bank borrowings in the period and has secured funding for the next five years. The group is exposed to interest rate rises, however the directors have fully considered rate rises and are extremely confident these will not threaten the companies going concern. The borrowings are secured against the group's substantial Freehold Land and buildings. These assets were externally re-valued by Knight Frank at 31 March 2013. Given the slight upturn in the hospitality market and internal trends the directors believe current value is higher than the 2013 external valuations. The group regularly review interest cover and debt services cover in order to ensure it does not breach bank covenants.

### Staff risk

The group has several key staff, especially at director level but overall views staff risk to the business as low. The group continues to place importance in staff development and is an active member of Investors in People.

#### Regulatory risk

The group minimises regulatory risk by training key personnel and appointing external experts where appropriate, to assess any potential non compliance. Health and safety, hygiene and accounting are examples of externally audited areas.

### CORPORATE SOCIAL RESPONSIBILITY

The Elite Hotels group places great importance on its Corporate Social Responsibility. Each hotel aims to ensure that they are a key player within the heart of respective local communities, values passed down by its ultimate parent, the Incorporated Trustees of the Rotherwick Foundation (a UK registered charity).

The group operates an active policy to lower its CO2 emissions by reviewing process and capital expenditure. Emissions fell from 5,821 tonnes for the year ended 31 March 2013 to 5,442 for the year ended 31 March 2014.

#### **PENSIONS**

The group has chosen NOW Pensions as the provider to meet its Automatic Enrolment statutory obligations.

### **FUTURE DEVELOPMENTS**

The directors continue to focus on strengthening the current operations and maximising operating profits. Quarter 1 results for 2014/15 have demonstrated strong year on year growth and as such the directors remain confident of record growth for the year ended 31 March 2015.

# GROUP STRATEGIC REPORT for the Year Ended 31 March 2014

## ON BEHALF OF THE BOARD:

G C Bateman - Director

5 September 2014

## REPORT OF THE DIRECTORS for the Year Ended 31 March 2014

The directors present their report with the financial statements of the company and the group for the year ended 31 March 2014.

#### **DIVIDENDS**

No dividends will be distributed for the year ended 31 March 2014.

#### **FUTURE DEVELOPMENTS**

The group intends to concentrate on its current operations and maximise profits.

#### DIRECTORS ·

The directors shown below have held office during the whole of the period from 1 April 2013 to the date of this report.

T E Mugleston

G C Bateman

S Willis

#### EMPLOYEE INVOLVEMENT

The group has continued its practice of keeping employees informed of matters affecting them as employees and of the financial and economic factors affecting the performance of the group.

#### DISABLED EMPLOYEES

Applications for employment by disabled persons are given full and fair consideration for all vacancies in accordance with their particular aptitudes and abilities.

In the event of employees becoming disabled, every effort is made to retrain them in order that their employment with the group may continue.

It is the policy of the group that training, career development and promotion opportunities should be made available to all employees.

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

# REPORT OF THE DIRECTORS for the Year Ended 31 March 2014

### **AUDITORS**

The auditors, Oury Clark Chartered Accountants, are deemed to be re-appointed under Section 487 (2) of the Companies Act 2006.

### ON BEHALF OF THE BOARD:

G C Bateman - Director

5 September 2014

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ELITE HOTELS (ROTHERWICK) LIMITED

We have audited the financial statements of Elite Hotels (Rotherwick) Limited for the year ended 31 March 2014 on pages eight to twenty five. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities set out on page four, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 March 2014 and of the group's loss for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

## REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF ELITE HOTELS (ROTHERWICK) LIMITED

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we/have/ not received all the information and explanations we require for our audit.

Richard Oury (Senior Statutory Auditor)

for and on behalf of Oury Clark Chartered Accountants

**Statutory Auditors** 

Herschel House

58 Herschel Street

Slough

Berkshire

SL1 1PG

# CONSOLIDATED PROFIT AND LOSS ACCOUNT for the Year Ended 31 March 2014

И	lotes	31.3.14 £	31.3.13 £
TURNOVER		32,610,634	32,466,396
Cost of sales		15,716,186	15,779,151
GROSS PROFIT		16,894,448	16,687,245
Administrative expenses		15,751,988	16,778,718
		1,142,460	(91,473)
Other operating income		83,675	83,159
OPERATING PROFIT/(LOSS)	3	1,226,135	(8,314)
Revaluation loss			721,063
		1,226,135	(729,377)
Interest receivable and similar income	4	129	
		1,226,264	(729,377)
Interest payable and similar charges	5	1,730,753	1,692,802
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(504,489)	(2,422,179)
Tax on loss on ordinary activities	6 .	2,263,695	(2,551,429)
(LOSS)/PROFIT FOR THE FINANCIAL YEAR FOR THE GROUP	•	(2,768,184)	129,250

## **CONTINUING OPERATIONS**

None of the group's activities were acquired or discontinued during the current year or previous year.

# CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES for the Year Ended 31 March 2014

	31.3.14 £	31.3.13 £
(LOSS)/PROFIT FOR THE FINANCIAL YEAR	(2,768,184)	129,250
Unrealised deficit on revaluation of properties	<del>-</del>	(27,646,543)
Recognised in P&L	<del></del>	721,063
TOTAL RECOGNISED GAINS AND LOSSES		
RELATING TO THE YEAR	(2,768,184)	(26,796,230)

### NOTE OF HISTORICAL COST PROFITS AND LOSSES

The difference between the results as disclosed in the profit and loss account and the results on unmodified historical cost basis is not material as the revaluation on freehold land and buildings has had no effect on the depreciation charged in the accounts.

## CONSOLIDATED BALANCE SHEET 31 March 2014

		31.3	3.14	31.3	3.13
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	8		99,508,224		101,586,587
Investments	9		<u> </u>		<del>-</del>
.•	•				
			99,508,224		101,586,587
CURRENT ASSETS					
Stocks	10	374,046		414,036	
Debtors	11	1,556,055		3,586,279	
Cash at bank and in hand		372,395		9,350	
			•	<del></del>	
		2,302,496		4,009,665	,
CREDITORS					
Amounts falling due within one year	12	7,354,359		10,010,394	
NET CURRENT LIABILITIES			(5,051,863)		(6,000,729)
TOTAL ASSETS LESS CURRENT LIABILITIES			94,456,361		95,585,858
CREDITORS				•	
Amounts falling due after more than one	12		102 270 075		101 741 200
year	13		103,379,975		101,741,288
NET LIABILITIES			(8,923,614)		(6,155,430)
CAPITAL AND RESERVES					÷
Called up share capital	17		110		110
Share premium	18		5,412,490		5,412,490
Revaluation reserve	18		11,070,727		11,070,727
Profit and loss account	18		(25,406,941)		(22,638,757)
SHAREHOLDERS' FUNDS	24		(8,923,614)		(6,155,430)

The financial statements were approved by the Board of Directors on 5 September 2014 and were signed on its behalf by:

G C Bateman - Director

### COMPANY BALANCE SHEET 31 March 2014

		31.3	3.14	31.3	.13
	Notes	£	£	£	£
FIXED ASSETS	•				
Tangible assets .	8		9,188		13,126
Investments	9		52,750,400		_52,750,400
			52,759,588		52,763,526
OVIDDENIE A CCETE					
CURRENT ASSETS	1.1	1 002 526		4 602 514	
Debtors Cook at heart	11	4,883,526		4,602,514	
Cash at bank		19,575		<del>-</del>	
		4,903,101		4,602,514	
CREDITORS		, ,			
Amounts falling due within one year	12	7,046,377		6,627,108	
NET CURRENT LIABILITIES			(2,143,276)		(2,024,594)
TIET COLUMNIA EXIMANATION					
TOTAL ASSETS LESS CURRENT					
LIABILITIES			50,616,312		50,738,932
CREDITORS					
Amounts falling due after more than one					
year	13		56,750,000		55,102,585
•					
NET LIABILITIES			(6,133,688)		(4,363,653)
•					
CAPITAL AND RESERVES					
Called up share capital	17		110		110
Share premium	18		5,412,490		5,412,490
Profit and loss account	18		(11,546,288)		(9,776,253)
Tion and 1055 account	10		(11,040,200)		(7,110,233)
SHAREHOLDERS' FUNDS	24		(6,133,688)		(4,363,653)

The financial statements were approved by the Board of Directors on 5 September 2014 and were signed on its behalf by:

G C Bateman - Director

# CONSOLIDATED CASH FLOW STATEMENT for the Year Ended 31 March 2014

		31.3		31.3	
	Notes	£	£	£	£
Net cash inflow from operating activities	1		3,113,565	·	4,052,363
Returns on investments and servicing of finance	2		(1,730,624)	•	(1,692,802)
Taxation			-		1
Capital expenditure	2		(241,929)		(1,026,528)
7.			1,141,012		1,333,034
Financing	2		2,596,064		(132,045)
Increase in cash in the period			3,737,076		1,200,989
Reconciliation of net cash flow to movement in net debt	3	·			
Increase in cash in the period Cash (inflow)/outflow from (increase)/decrease in debt and leads	ease	3,737,076		1,200,989	
financing		(2,596,064)		132,045	
Change in net debt resulting from cash flows			1,141,012		1,333,034
Movement in net debt in the period Net debt at 1 April			1,141,012 (58,527,345)		1,333,034 (59,860,379)
Net debt at 31 March			(57,386,333)		(58,527,345)

## NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT for the Year Ended 31 March 2014

# 1. RECONCILIATION OF OPERATING PROFIT/(LOSS) TO NET CASH INFLOW FROM OPERATING ACTIVITIES

31.3.14	31.3.13
£	£
1,226,135	(8,314)
2,751,527	3,641,770
(431,236)	-
39,990	(46,573)
(233,472)	116,259
(239,379)	349,221
3,113,565	4,052,363
	£ 1,226,135 2,751,527 (431,236) 39,990 (233,472) (239,379)

## 2. ANALYSIS OF CASH FLOWS FOR HEADINGS NETTED IN THE CASH FLOW STATEMENT

	31.3.14 £	31.3.13 £
Returns on investments and servicing of finance		
Interest received	129	-
Interest paid	(1,722,185)	(1,671,115)
Interest element of hire purchase payments	(8,568)	(21,687)
Net cash outflow for returns on investments and servicing of finance	(1,730,624)	(1,692,802)
Capital expenditure		
Purchase of tangible fixed assets	(675,195)	(1,026,528)
Sale of tangible fixed assets	433,266	
Net cash outflow for capital expenditure	(241,929)	(1,026,528)
Financing		
Net new loans in the year	2,647,415	-
Capital repayments in year	(51,351)	(132,045)
Net cash inflow/(outflow) from financing	2,596,064	(132,045)

# NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT for the Year Ended 31 March 2014

## 3. ANALYSIS OF CHANGES IN NET DEBT

			At
	At 1.4.13	Cash flow £	31.3.14 £
Net cash: Cash at bank and in hand Bank overdraft	9,350 (3,374,031)	363,045 3,374,031	372,395
	(3,364,681)	3,737,076	372,395
Debt: Hire purchase	(60,079)	51,351	(8,728)
Debts falling due within one year Debts falling due	-	(1,000,000)	(1,000,000)
after one year	(55,102,585)	(1,647,415)	(56,750,000)
	(55,162,664)	(2,596,064)	(57,758,728)
Total	(58,527,345)	1,141,012	(57,386,333)

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS for the Year Ended 31 March 2014

#### 1. ACCOUNTING POLICIES

#### **Accounting convention**

The financial statements have been prepared under the historical cost convention as modified by the revaluation of certain assets.

#### Basis of preparing the financial statements

The accounts have been prepared on a going concern basis notwithstanding the fact that the group incurred a loss before taxation of £504,489 and has net liabilities of £8,923,614. The directors have received confirmation from its immediate parent company, West Indies Investments Limited, that it will not seek recovery of its debt amounting to £46,629,975 within at least one year and one day from the signing off of the 2014 audit. In addition the group's projections show that the company will generate sufficient cash resources to enable it to satisfy the bank loan facility terms and covenants.

On the above basis the directors consider that the going concern basis is appropriate.

#### **Basis of consolidation**

The consolidated accounts incorporate the accounts of the company and those of its subsidiaries, all of which are made up to 31 March 2014.

#### Turnover

Turnover represents income from hotel and restaurant operations, excluding value added tax and is recognised on provision of the related service.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life or, if held under a finance lease, over the lease term, whichever is the shorter.

Integral plant & machinery

- 5% on cost

Fixtures, fittings & equipment

- 12.5% on cost

Motor vehicles

- 30% on reducing balance

Depreciation is provided on freehold land and buildings at 0% per annum on the basis that the hotels are continually maintained to a high standard as a consequence of the trade. As a result, the directors' opinion is that the residual value of the property is so high that any depreciation charge would be negligible and immaterial. The need to impair the assets is considered instead, this is in accordance with accounting standard FRS15.

The directors deem that fixtures and fittings are disposed of after eight years and so at the end of this period a disposal is included to remove the accumulated cost and depreciation from the financial statements.

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Deferred tax

Provision is made at current rates for taxation deferred in respect of all material timing differences except to the extent that, in the opinion of the directors, there is reasonable probability that the liability will not arise in the foreseeable future.

Deferred taxation assets are recognised for all deductible temporary differences, such as unused taxation losses, to the extent that it is probable that future taxable profit will be available against which the unused taxation losses can be utilised.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Page 15 continued...

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

### 1. ACCOUNTING POLICIES - continued

#### Hire purchase and leasing commitments

Assets obtained under hire purchase contracts or finance leases are capitalised in the balance sheet. Those held under hire purchase contracts are depreciated over their estimated useful lives. Those held under finance leases are depreciated over their estimated useful lives or the lease term, whichever is the shorter.

The interest element of these obligations is charged to the profit and loss account over the relevant period. The capital element of the future payments is treated as a liability.

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

#### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to the profit and loss account in the period to which they relate.

## 2. STAFF COSTS

3.

STAFF COSTS		
	31.3.14	31.3.13
	£	£
Wages and salaries	12,984,704	12,911,207
Social security costs	932,210	930,673
Other pension costs	157,052	139,898
·		
	14,073,966	13,981,778
The average monthly number of employees during the year was as follows:		
	31.3.14	31.3.13
Hotel services and catering staff	903	531
Administration	<u>139</u>	154
	1,042	685
·		
OPERATING PROFIT/(LOSS)		
The operating profit (2013 - operating loss) is stated after charging/(crediting):		
	21.214	21.2.12
	31.3.14	31.3.13
Hiro of plant and machinem.	£	£ 1,809
Hire of plant and machinery Depreciation - owned assets	2,720,544	3,610,785
Depreciation - owned assets  Depreciation - assets on hire purchase contracts	30,984	30,984
Profit on disposal of fixed assets	(431,236)	J0,56 <del>4</del>
Auditors' remuneration	14,400	14,400
Auditors' remuneration (subsidiaries)	57,600	57,600
	27,000	
Directors' remuneration	206,830	<u>167,128</u>

Information regarding the highest paid director for the year ended 31 March 2014 is as follows:

information regarding the nighest paid directo	for the year chiefe 31 water 2014 is as follow
	31.3.14
	£
Emoluments etc	131,327

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

4.	INTEREST RECEIVABLE AND SIMILAR INCOME	31.3.14	31.3.13
	Deposit account interest	£ 129	£
5.	INTEREST PAYABLE AND SIMILAR CHARGES	31.3.14	31.3.13
	Bank interest Bank loan interest	£ 62,520 1,659,665	£ 90,778 1,580,337
	Hire purchase interest	8,568 1,730,753	1,692,802
6.	TAXATION		
	Analysis of the tax charge/(credit)  The tax charge/(credit) on the loss on ordinary activities for the year was as follows:	ws:	31.3.13
	Deferred tax	£ 2,263,695	£ (2,551,429)
	Tax on loss on ordinary activities	2,263,695	(2,551,429)
	Factors affecting the tax charge/(credit)  The tax assessed for the year is higher than the standard rate of corporation to explained below:	x in the UK. T	The difference is
		31.3.14 £	31.3.13 £
*	Loss on ordinary activities before tax	(504,489)	<u>(2,422,179</u> )
	Loss on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20% (2013 - 24%)	(100,898)	(581,323)
	Effects of: Difference between depreciation and capital allowances Revaluation loss	5,075	30,182 173,055
	Cost and indexation adjustment on freehold property disposal Losses for year utilised Utilisation of brought forward trading losses	(99,419) (145,707) -	(185,650)
	Losses carried forward Non allowable expenses Miscellaneous adjustments and difference in tax rates used	342,202 233 (1,486)	563,736 - 
	0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		

### 7. LOSS OF PARENT COMPANY

Current tax charge/(credit)

As permitted by Section 408 of the Companies Act 2006, the profit and loss account of the parent company is not presented as part of these financial statements. The parent company's loss for the financial year was  $\pounds(1,770,035)$  (2013 - £2,433,642 profit).

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

#### 8. TANGIBLE FIXED ASSETS

#### Group

·	Freehold property £	Integral plant & machinery £	Fixtures, fittings & equipment £	Motor vehicles £	Totals £
COST OR VALUATION					
At 1 April 2013	82,256,976	20,391,100	12,883,646	448,396	115,980,118
Additions	86,845	296,203	269,946	22,201	675,195
Disposals			(1,117,178)	(16,579)	(1,133,757)
At 31 March 2014	82,343,821	20,687,303	12,036,414	454,018	115,521,556
DEPRECIATION					
At 1 April 2013	-	5,842,284	8,189,443	361,804	14,393,531
Charge for year	-	1,043,823	1,675,676	32,029	2,751,528
Eliminated on disposal			(1,117,178)	(14,549)	(1,131,727)
At 31 March 2014		6,886,107	8,747,941	379,284	16,013,332
NET BOOK VALUE					
At 31 March 2014	82,343,821	13,801,196	3,288,473	74,734	99,508,224
	<del></del>		<del></del>		
At 31 March 2013	82,256,976	14,548,816	4,694,203	86,592	101,586,587

### Group

The group's freehold land & buildings together with the fixtures, fittings & equipment were revalued on an open market basis in total at £101,500,000 on 31 March 2013 by Knight Frank LLP, Chartered Surveyors. At that date plant, fixtures, fittings & equipment were valued in each company's accounts at £18,839,287 in total which the directors valued at £19,243,023. Accordingly a value of £82,256,977 was attached to the group's freehold land & buildings. The Directors considered the values per the revaluation were still appropriate at the balance sheet date.

The revaluation has no effect on the depreciation charged for fixed assets.

The valuation at 31 March 2013 did not include a value for a derelict and unused freehold property as there was uncertainty over its valuation. The directors disposed of the property during the year and the proceeds have been accordingly taken directly to profit and loss.

Cost or valuation at 31 March 2014 is represented by:

	Freehold property £	Integral plant & machinery £	Fixtures, fittings & equipment £	Motor vehicles £	Totals £
Valuation in 1986	387,807	-	-	-	387,807
Valuation in 1997	7,440,672	-	-	•	7,440,672
Valuation in 2007	30,167,729	-	-	-	30,167,729
Valuation in 2013	(28,050,281)	325,867	77,868	-	(27,646,546)
Cost	72,397,894	20,361,436	11,958,546	454,018	105,171,894
	82,343,821	20,687,303	12,036,414	454,018	115,521,556

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

### 8. TANGIBLE FIXED ASSETS - continued

### Group

If freehold land and buildings had not been revalued they would have been included at the following historical cost:

	31.3.14	31.3.13
Cost	£ 72,397,894	£ 72,311,048
Fixed assets, included in the above, which are held under hire purchase contract.	ts are as follows:	Fixtures, fittings & equipment £
COST OR VALUATION At 1 April 2013		
and 31 March 2014		301,107
DEPRECIATION At 1 April 2013 Charge for year		228,811 30,984
At 31 March 2014		259,795
NET BOOK VALUE At 31 March 2014		41,312
At 31 March 2013		72,296
Company		Motor vehicles £
COST At 1 April 2013 and 31 March 2014		49,597
DEPRECIATION At 1 April 2013 Charge for year		36,471 3,938
At 31 March 2014		40,409
NET BOOK VALUE At 31 March 2014		9,188
At 31 March 2013		13,126

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

## 9. FIXED ASSET INVESTMENTS

Company	Unlisted investments £
COST	
At 1 April 2013	
and 31 March 2014	52,750,400
NET BOOK VALUE	
At 31 March 2014	52,750,400

The group or the company's investments at the balance sheet date in the share capital of companies include the following:

52,750,400

### Subsidiaries

At 31 March 2013

Luton Hoo Park Limited Nature of business: Hotel and leisure	07		
Class of shares: Ordinary	% holding 100.00	31.3.14 £	31.3.13 £
Aggregate capital and reserves (Loss)/profit for the year		25,664,350 (3,246,166)	28,910,516 1,743,661
The Grand Hotel (Eastbourne) Nature of business: Hotel and leisure	%		
Class of shares: Ordinary	holding 100.00	31.3.14 £	31.3.13 £
Aggregate capital and reserves Profit for the year		1,149,320 1,244,658	(95,338) 189,356
Tylney Hall Hotel Limited Nature of business: Hotel and leisure	%		
Class of shares: Ordinary	holding 100.00	31.3.14	31.3.13
Aggregate capital and reserves Profit for the year		£ 14,492,567 563,104	£ 13,929,463 54,405

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

## 9. FIXED ASSET INVESTMENTS - continued

٠.					
	Ashdown Park (Sussex) Limited Nature of business: Hotel and leisure				
			%		
	Class of shares:		olding		
	Ordinary	1	00.00		21 2 12
				31.3.14	31.3.13
				£	£
	Aggregate capital and reserves			8,654,236	8,213,981
	Profit/(loss) for the year			440,255	(291,819)
10.	STOCKS				
				C.	oup
				31.3.14	31.3.13
				£	£
	Goods for resale and raw materials			374,046	414,036
	Coods for result and raw materials				
11.	DEBTORS				
		Gı	roup	Con	npany
		31.3.14	31.3.13	31.3.14	31.3.13
		£	£	£	£
	Amounts falling due within one year:				
	Trade debtors	596,106	716,305	-	-
	Amounts owed by group undertakings	-	-	4,516,563	4,602,514
	Other debtors	410,117	25,951	366,963	-
	Deferred tax asset	287,734	839,735	-	-
	Prepayments and accrued income	262,098	292,594		
			1 054 505	4.002.526	4 600 514
		1,556,055	1,874,585	4,883,526	4,602,514
	Amounts falling due after more than one year:				
	Deferred tax asset	_	1,711,694	_	-
	Deferred tax asset		1,711,054		
	Aggregate amounts	1,556,055	3,586,279	4,883,526	4,602,514
	riggiogate amounts	1,550,055			
	Deferred tax asset				
			roup		npany
		31.3.14	31.3.13	31.3.14	31.3.13
		£	£	£	£
	Accelerated capital allowances	106,763	(322,145)	-	-
	Tax losses carried forward	180,971	1,161,880		<del></del>
		287 734	839,735	_	_
		287,734	037,133		

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

### 11. **DEBTORS** - continued

During the year the directors reviewed the deferred tax asset in Luton Hoo Park Limited relating to unutilised losses and decided that, whilst they believed that these losses would eventually be relieved, the current available projections did not show sufficient taxable income in the short-term to reasonably allow the recognition of a deferred tax asset. Consequently the deferred tax asset relating to these losses has been reversed in these financial statements.

The deferred tax asset at the beginning of the year was £2,551,429. During the year deferred tax of £2,263,695 was released to the profit and loss account leaving a balance carried forward of £287,734.

The deferred tax asset has been recognised on the basis of future forecast profits.

#### 12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

Group		Company	
31.3.14 31.3.13		31.3.14	31.3.13
£	£	£	£
1,000,000	3,374,031	1,000,000	2,216,366
8,728	51,351	-	-
1,619,092	1,949,351	-	-
-	-	5,962,806	4,244,034
226,542	231,365	-	-
877,939	893,771	-	81,480
2,485,976	2,650,260	-	-
1,136,082	860,265	83,571	85,228
7,354,359	10,010,394	7,046,377	6,627,108
	31.3.14 £ 1,000,000 8,728 1,619,092 - 226,542 877,939 2,485,976 1,136,082	£ £ £ 1,000,000 3,374,031 8,728 51,351 1,619,092 1,949,351 226,542 231,365 877,939 893,771 2,485,976 2,650,260 1,136,082 860,265	31.3.14       31.3.13       31.3.14         £       £       £         1,000,000       3,374,031       1,000,000         8,728       51,351       -         1,619,092       1,949,351       -         -       -       5,962,806         226,542       231,365       -         877,939       893,771       -         2,485,976       2,650,260       -         1,136,082       860,265       83,571

## 13. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	31.3.14	31.3.13	31.3.14	31.3.13
	£	£	£	£
Bank loans (see note 14)	56,750,000	55,102,585	56,750,000	55,102,585
Hire purchase contracts (see note 15)	-	8,728	-	-
Amounts owed to group undertakings	46,629,975	46,629,975	-	
	103,379,975	101,741,288	56,750,000	55,102,585

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

#### 14. LOANS

An analysis of the maturity of loans is given below:

	Group		Company	
	31.3.14	31.3.13	31.3.14	31.3.13
Amounts falling due within one year or on der	nand:	£	£	£
Bank overdrafts Bank loans	1,000,000	3,374,031	1,000,000	2,216,366
	1,000,000	3,374,031	1,000,000	2,216,366
	1,000,000		1,000,000	2,210,300
Amounts falling due between two and five year Bank loans - 2-5 years	ars: 56,750,000	55,102,585	56,750,000	55,102,585

The company entered into a new loan facility with HSBC Bank Plc during the year. The loan is for a term of 5 years with minimum annual repayments of £1,000,000. The interest rate charged is LIBOR+3%.

## 15. OBLIGATIONS UNDER HIRE PURCHASE CONTRACTS

#### Group

•	Hire purchase contracts		
	31.3.14	31.3.13	
	£	£	
Net obligations repayable:			
Within one year	8,728	51,351	
Between one and five years	<del></del>	8,728	
	8,728	60,079	

### 16. SECURED DEBTS

The following secured debts are included within creditors:

	G	Group		mpany
	31.3.14	31.3.13	31.3.14	31.3.13
	£	£	£	£
Bank overdraft	-	3,374,031	-	2,216,366
Bank loans	57,750,000	55,102,585	57,750,000	55,102,585
	57,750,000	58,476,616	57,750,000	57,318,951

There is a first legal charge over the freehold properties known as Tylney Hall Hotel, Ashdown Park Hotel, The Grand Hotel (Eastbourne) and Luton Hoo Park Hotel and a fixed charge over the book debts of the group in favour of the HSBC Bank Plc. In addition the bank has a floating charge over the remainder of the group's assets.

### 17. CALLED UP SHARE CAPITAL

Allotted,	issued	and	fully	paid:
-----------	--------	-----	-------	-------

Number:	Class:	Nominal	31.3.14	31.3.13
		value:	£	£
110	Ordinary	£1	110	110

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

#### 18. **RESERVES**

( ,	ra	ш	n

Group	Profit and loss account	Share premium £	Revaluation reserve £	Totals £
At 1 April 2013 Deficit for the year	(22,638,757) (2,768,184)	5,412,490	11,070,727	(6,155,540) (2,768,184)
At 31 March 2014	(25,406,941)	5,412,490	11,070,727	(8,923,724)
Company		Profit and loss account	Share premium £	Totals £
At 1 April 2013 Deficit for the year		(9,776,253) (1,770,035)	5,412,490	(4,363,763) (1,770,035)
At 31 March 2014		(11,546,288)	5,412,490	(6,133,798)

#### 19. PENSION COMMITMENTS

The group operates a defined contribution pension scheme.

The total contributions for the year ended 31 March 2014 were £164,531 (2013: £154,385) and there were no outstanding or prepaid contributions at the balance sheet date.

#### 20. **ULTIMATE PARENT COMPANY**

The ultimate parent undertaking is the Incorporated Trustees of the Rotherwick Foundation, a UK registered charity.

#### **CONTINGENT LIABILITIES** 21.

The company's bankers, HSBC Bank Plc. hold unlimited cross guarantees between Elite Hotels (Rotherwick) Limited and its wholly owned subsidiaries.

#### 22. **RELATED PARTY DISCLOSURES**

In accordance with FRS 8 the company has chosen not to disclose transactions or balances with its parent company or any of its other wholly owned subsidiaries.

#### **ULTIMATE CONTROLLING PARTY** 23.

There is no ultimate controlling party.

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued for the Year Ended 31 March 2014

### 24. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

Group		
•	31.3.14	31.3.13
	£	£
(Loss)/profit for the financial year	(2,768,184)	129,250
Other recognised gains and losses		
relating to the year (net)		(26,925,480)
No. 4 and a local and a control of the same of the sam	(2.769.194)	(26.706.220)
Net reduction of shareholders' funds	(2,768,184)	
Opening shareholders' funds	(6,155,430)	20,640,800
Closing shareholders' funds	(8,923,614)	(6,155,430)
Crossing odditentiació valuas	(0,723,011)	(0,122,130)
Company		
	31.3.14	31.3.13
	£	£
(Loss)/profit for the financial year	(1,770,035)	2,433,642
No. ( ) A - (	(1.770.025)	2 422 642
Net (reduction)/addition to shareholders' funds	(1,770,035)	2,433,642
Opening shareholders' funds	(4,363,653)	<u>(6,797,295</u> )
Closing shareholders' funds	(6,133,688)	(4,363,653)
Civing marcholacts lunus	(0,133,000)	(4,505,055)

### 25. **DEFERRED TAX**

### Company

Elite Hotels (Rotherwick) Limited have trading losses carried forward in the order of £22m There is no expectation that these losses will be utilised in the foreseeable future and so the potential deferred tax asset of £4.5m has not been recognised.

#### Group

The group's freehold properties have been revalued in accordance with FRS 15, Tangible Fixed Assets. The freehold properties are used in the group's trade and it is the group's intention to retain the properties for the foreseeable future. As a result the maximum potential deferred tax liability of £2,324,852 has not been provided on the gains arising from the revaluation.

The group has recognised a deferred tax asset of £287,734 (2013: £839,735), see note 11.