REGISTERED NUMBER: 03954180 (England and Wales)

Strategic Report, Report of the Directors and
Audited Financial Statements
for the Year Ended 31 December 2020

for

Blinds 2 Go Limited

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Blinds 2 Go Limited

Company Information for the Year Ended 31 December 2020

DIRECTORS:B A Crawford

P C Hopkins

REGISTERED OFFICE: 1 Longwall Avenue

1 Longwall Avenue Queens Drive Industrial Estate

Nottingham NG2 1NA

REGISTERED NUMBER: 03954180 (England and Wales)

SENIOR STATUTORY AUDITOR: Reza Mohidin FCA

AUDITORS: Bourne & Co.

Statutory Auditors
3 Charnwood Street

Derby Derbyshire DE1 2GY

Strategic Report for the Year Ended 31 December 2020

The directors present their strategic report for the year ended 31 December 2020.

REVIEW OF BUSINESS

The principal activity of the company is that of an online retailer specialising in window coverings.

The business continues to grow as it operates through the use of the internet and offers products at a discount compared to high street retailers. The company relies on the consumers to take their own measurements and order the products online in their own time. The company also has a dedicated customer service team on hand to discuss products and requirements . Sales are delivered to the customers on average within 5-14 days of receipt of order.

The directors are satisfied with the performance of the company during the year under review. The company uses a number of key performance indicators to monitor progress against strategies as follows:

	Year to	Year to
	December 2020	December 2019
	£	£
Revenue	133,463	105,686
Gross profit margin %	39.04%	36.84%
Net profit before taxation	30,522	19,339

Objectives

The objectives of the company is to increase market share with the existing product categories and increase brand awareness through the use of the internet, supported by various other forms of advertising. The objective will be pursued whilst maintaining adequate flow requirements of the company.

PRINCIPAL RISKS AND UNCERTAINTIES

The company relies on the internet for its sales and whilst the company's processes are very scalable, if there was a catastrophic failure of the e-commerce based systems, this could seriously affect the future trading position of the company. In order to mitigate this, the company operates the latest anti virus software, lock the servers down by IP so only changes can come from the office and regular review of the server logs looking for strange activity.

The company also relies on third party suppliers. Close monitoring of suppliers by the company with a long term approach to maintaining relationships.

The company has diversified their currency risk by holding funds in foreign currency bank accounts. This protects the purchase power of the company and mitigates fluctuations with foreign currencies.

Regarding suppliers and in light of the recent Covid-19 pandemic, all of the UK based suppliers have now re-opened, however with slightly reduced capacity due to social distancing requirements. We are resourcing products where we can and have increased production with those suppliers that are able to meet demand. We are still operating on increased lead times but this has not affected demand. We have adapted well to working from home and perceive this to continue.

Having considered the risk and uncertainties, the directors have a reasonable expectation that the company will continue to operate for the foreseeable future and thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

FIXED OPERATING EXPENSES

The company's operating expenses such as personnel costs, operating leases, information technology and telecommunications are to a large extent fixed. As such, operating results may be vulnerable to short-term changes in revenues.

The company has appropriate management systems in place such as staff outsourcing designed to create flexibility in operating cost base so as to optimise operating profits in volatile trading conditions.

ON BEHALF OF THE BOARD:

B A Crawford - Director

8 April 2021

Report of the Directors for the Year Ended 31 December 2020

The directors present their report with the financial statements of the company for the year ended 31 December 2020.

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review was that of an online retailer specialising in window coverings.

DIVIDENDS

The total distribution of dividends for the year ended 31 December 2020 will be £ 25,000,000.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2020 to the date of this report.

B A Crawford P C Hopkins

Other changes in directors holding office are as follows:

M E Bramley ceased to be a director after 31 December 2020 but prior to the date of this report.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the company's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditors are aware of that information.

ON BEHALF OF THE BOARD:

B A Crawford - Director

8 April 2021

Report of the Independent Auditors to the Members of Blinds 2 Go Limited

Opinion

We have audited the financial statements of Blinds 2 Go Limited (the 'company') for the year ended 31 December 2020 which comprise the Income Statement, Other Comprehensive Income, Balance Sheet, Statement of Changes in Equity, Cash Flow Statement and Notes to the Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The directors are responsible for the other information. The other information comprises the information in the Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Report of the Independent Auditors to the Members of Blinds 2 Go Limited

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Discussions and correspondence with management, including known or suspected instances of non-compliance with laws and regulations and fraud
- Reviewing nominal ledger transactions with particular emphasis on journal entries posted by management
- Being alert throughout our work for anything considered unusual by virtue of size or nature

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Reza Mohidin FCA (Senior Statutory Auditor) for and on behalf of Bourne & Co. Statutory Auditors 3 Charnwood Street Derby Derbyshire DE1 2GY

8 April 2021

Income Statement for the Year Ended 31 December 2020

	Notes	2020 £	2019 £
REVENUE	3	133,462,806	105,686,529
Cost of sales GROSS PROFIT		81,354,989 52,107,817	<u>66,746,786</u> 38,939,743
Administrative expenses		<u>22,105,841</u> 30,001,976	20,081,416 18,858,327
Other operating income OPERATING PROFIT	5	<u>1,234,586</u> 31,236,562	393,996 19,252,323
Interest receivable and similar income	e	86,257 31,322,819	86,582 19,338,905
Interest payable and similar expenses PROFIT BEFORE TAXATION	6 6	800,820 30,521,999	19,338,905
Tax on profit PROFIT FOR THE FINANCIAL YEAR	7	<u>5,973,933</u> <u>24,548,066</u>	3,675,782 15,663,123

Other Comprehensive Income for the Year Ended 31 December 2020

	Notes	2020 £	2019 £
PROFIT FOR THE YEAR		24,548,066	15,663,123
OTHER COMPREHENSIVE INCOME TOTAL COMPREHENSIVE INCOME FOR THE YEAR		- 24,548,066	 15,663,123

Balance Sheet 31 December 2020

		202	20	201	L9
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	9		=		=
Property, plant and equipment	10		220,651		321,452
			220,651		321,452
CURRENT ASSETS					
Inventories	11	39,027		39,027	
Debtors	12	21,874,615		12,302,293	
Cash at bank		<u>5,023,880</u>		6,911,085	
		26,937,522		19,252,405	
CREDITORS					
Amounts falling due within one year	13	<u>21,087,497</u>		<u>13,051,246</u>	
NET CURRENT ASSETS			5,850,025		6,201,159
TOTAL ASSETS LESS CURRENT					
LIABILITIES			6,070,676		6,522,611
CAPITAL AND RESERVES					
Called up share capital	17		200		200
Retained earnings	18		6,070,476		6,522,411
SHAREHOLDERS' FUNDS			6,070,676		6,522,611

The financial statements were approved by the Board of Directors and authorised for issue on 8 April 2021 and were signed on its behalf by:

B A Crawford - Director

Statement of Changes in Equity for the Year Ended 31 December 2020

	Called up share Retained Total capital earnings equity £ £ £	
Balance at 1 January 2019	200 4,859,288 4,859,488	
Changes in equity Dividends Total comprehensive income Balance at 31 December 2019	- (14,000,000) (14,000,000) - 15,663,123 15,663,123 200 6,522,411 6,522,611	_
Changes in equity Dividends Total comprehensive income Balance at 31 December 2020	- (25,000,000) (25,000,000) - 24,548,066 24,548,066 200 6,070,477 6,070,677	_

Cash Flow Statement for the Year Ended 31 December 2020

		2020	2019
	lotes -	£	£
Cash flows from operating activities Cash generated from operations Interest paid	1	29,721,967 (800,820)	21,315,383
Tax paid Net cash from operating activities		(5,822,690) 23,098,457	<u>(4,758,949)</u> 16,556,434
The case were specially desired			
Cash flows from investing activities	3		
Purchase of tangible fixed assets Interest received		(71,919)	(144,949)
Net cash from investing activities		<u>86,257</u> 14,338	<u>86,582</u> (58,367)
Net cush from investing detivities		<u> </u>	(30,301)
Cash flows from financing activities	3		(2.22.22)
Inter company loans Equity dividends paid		(25,000,000)	(2,321,015) (14,000,000)
Net cash from financing activities		(25,000,000)	(16,321,015)
The east from maneing decivities		(23/000/000)	(10/321/013/
(Decrease)/increase in cash and cas Cash and cash equivalents at	h equivalents	(1,887,205)	177,052
beginning	2	6,911,085	6,734,033
of year			
Cash and cash equivalents at end	2	5,023,880	6,911,085
of year		· ·	· ·

Notes to the Cash Flow Statement for the Year Ended 31 December 2020

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

2020	2019
£	£
30,521,999	19,338,905
172,720	185,118
800,820	=
(86,257)	(86,582)
31,409,282	19,437,441
(9,572,321)	31,023
7,885,006	1,846,919
29,721,967	21,315,383
	f 30,521,999 172,720 800,820 (86,257) 31,409,282 (9,572,321) 7,885,006

2. **CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 December 2020

	31.12.20	1.1.20
Cook and analysis Society	£	£
Cash and cash equivalents	5,023,880	6,911,085
Year ended 31 December 2019	21 12 10	1 1 10
	31.12.19	1.1.19
Cash and cash equivalents	6,911,085	6,734,033

3. **ANALYSIS OF CHANGES IN NET FUNDS**

Net cash	At 1.1.20 £	Cash flow £	At 31.12.20 £
Cash at bank	6,911,085	(1,887,205)	5,023,880
	6,911,085	(1,887,205)	5,023,880
Total	6,911,085	(1,887,205)	5,023,880

Notes to the Financial Statements for the Year Ended 31 December 2020

1. STATUTORY INFORMATION

Blinds 2 Go Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Preparation of consolidated financial statements

The financial statements contain information about Blinds 2 Go Limited as an individual company and do not contain consolidated financial information as the parent of a group. The company is exempt under Section 399(2A) of the Companies Act 2006 from the requirements to prepare consolidated financial statements.

Related party exemption

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party transactions with wholly owned subsidiaries within the group.

Turnover

Turnover represents net invoiced sales of goods and services excluding value added tax and is recognised at the fair value of the consideration received or receivable for sale of goods to external customers in the ordinary course of business. Turnover is recognised when the goods have been delivered to the customer's place of business. The fair value of consideration takes into account returns, discounts and rebates.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Patents and licences are being amortised evenly over their estimated useful life of five years.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold - Over the remaining term of the lease

Studio - 25% on cost Fixtures and fittings - 25% on cost Office equipment - 25% on cost Computer equipment - 33% on cost

Stocks

Inventories are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

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Notes to the Financial Statements - continued for the Year Ended 31 December 2020

2. ACCOUNTING POLICIES - continued Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The company operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged to profit or loss in the period to which they relate.

Financial liabilities

Basic financial liabilities, including trade, other creditors and bank loans, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest.

Financial assets

Basic financial assets, which include trade and other debtors and cash and bank balances, are initially measured at transaction price and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the financial asset is measured at the present value of the future receipts discounted at a market rate of interest.

3. **REVENUE**

The revenue and profit before taxation are attributable to the one principal activity of the company.

An analysis of revenue by geographical market is given below:

	United Kingdom and Europe	f 1 <u>33,462,806</u> 1 <u>33,462,806</u>	
4.	EMPLOYEES AND DIRECTORS	2020	2019
	Wages and salaries Social security costs Other pension costs	f 4,039,914 364,731 <u>74,500</u> 4,479,145	£ 3,322,292 271,042 39,260 3,632,594

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2020

2019

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

4. **EMPLOYEES AND DIRECTORS - continued**

	The average number of employees during the year was as follows:	2020	2019
	Directors Administration	3 162 165	3 142 145
		2020	2019
	Directors' remuneration	£ <u>190,649</u>	£ 221,568
5.	OPERATING PROFIT		
	The operating profit is stated after charging:		
		2020	2019
	Other operating leases Depreciation - owned assets Auditors' remuneration	£ 201,402 172,720 10,250	f 195,619 185,117 10,250
6.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2020 £	2019 £
	Forward contract	800,820	
7.	TAXATION		
	Analysis of the tax charge The tax charge on the profit for the year was as follows:	2020	2019
	Current tax: UK corporation tax	£ 5,973,933	£ 3,668,129
	Deferred tax: Origination and reversal of timing differences Tax on profit	5,973,933	7,653 3,675,782
	Reconciliation of total tax charge included in profit and loss The tax assessed for the year is higher than the standard rate of difference is explained below:	corporation tax	in the UK. The
		2020	2019 £
	Profit before tax	£ 30,521,999	19,338,905
	Profit multiplied by the standard rate of corporation tax in the UK of 19% (2019 - 19%)	5,799,180	3,674,392
	Effects of: Expenses not deductible for tax purposes	152,155	,
	Capital allowances in excess of depreciation Depreciation in excess of capital allowances	19,033	(6,239) -
	Adjustments to tax charge in respect of previous periods	3 5 6 5	(24)

Adjustments to tax charge in respect of previous periods

Deferred tax movement

Total tax charge

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19,033 3,565

5,973,933

(24)

<u>7,653</u>

3,675,782

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

8.	D	IV	'ID	EN	IDS
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•			2020	2019
	Interim		£ 25,000,000	£ 14,000,000
9.	INTANGIBLE FIXED ASSETS			Patents and licences £
	COST At 1 January 2020 and 31 December 2020 AMORTISATION At 1 January 2020			57,315
	and 31 December 2020 NET BOOK VALUE At 31 December 2020 At 31 December 2019			<u>57,315</u>
10.	PROPERTY, PLANT AND EQUIPMENT			Fixtures
		Short leasehold £	Studio £	Fixtures and fittings £
	COST At 1 January 2020 Additions Disposals	484,310 1,469	3,499 - -	215,959 2,245 -
	At 31 December 2020 DEPRECIATION	485,779	3,499	218,204
	At 1 January 2020 Charge for year Eliminated on disposal	296,384 77,891	2,623 875	182,619 16,628
	At 31 December 2020 NET BOOK VALUE	374,275	3,498	199,247
	At 31 December 2020 At 31 December 2019	111,504 187,926	<u>1</u> 876	18,957 33,340

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Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. PROPERTY, PLANT AND EQUIPMENT - continued

		Office equipment £	Computer equipment £	
	COST		<u>.</u>	т.
	At 1 January 2020	35,944	235,030	974,742
	Additions	4,624	63,581	71,919
		4,024		
	Disposals	40.500	(17,472)	(17,472)
	At 31 December 2020	40,568	281,139	1,029,189
	DEPRECIATION	16240	155 216	653.300
	At 1 January 2020	16,348	155,316	653,290
	Charge for year	8,692	68,634	172,720
	Eliminated on disposal		(17,472)	(17,472)
	At 31 December 2020	25,040	206,478	808,538
	NET BOOK VALUE			
	At 31 December 2020	15,528	74,661	<u>220,651</u>
	At 31 December 2019	19,596	79,714	321,452
		•		
11.	INVENTORIES			
			2020	2019
			£	£
	Stocks		39,027	39,027
12.	DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	ΔR		
			2020	2019
			£	£
	Trade debtors		385,896	
	Amounts owed by group undertakings		20,761,052	11,977,587
	Other debtors		29,390	27,009
	Deferred tax asset		3,608	3,608
	Prepayments and accrued income		694,669	294,089
			21,874,615	12,302,293
13.	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE Y	FΔR		
13.	CREDITORSI APROGRES I ALEMO DOL WITHIN ONE I		2020	2019
			£	f
	Trade creditors		9,170,473	6,355,875
	Tax		2,046,810	1,895,567
	Social security and other taxes		107,126	70,871
	VAT		3,418,116	1,899,696
	Other creditors		40,703	26,298
	Directors' current accounts		1,021	1,020
	Accruals and deferred income		6,303,248	2,801,919
			21,087,497	13,051,246
14.	LEASING AGREEMENTS			
-				
	Minimum lease payments under non-cancellable operatir	ng leases fall o	due as follows:	
	icase payments and in non cancellable operation	.5 .50555 1411	2020	2019
			£	£
	Within one year		132,205	2,341
	Between one and five years		71,229	291,530
			203 434	203 871

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203,434

293,871

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

15. **SECURED DEBTS**

Natwest Bank plc has a fixed and floating charge over the assets of the company dated 22 November 2011.

16. **DEFERRED TAX**

	±
Balance at 1 January 2020	(3,608)
Balance at 31 December 2020	<u>(3,608</u>)

17. CALLED UP SHARE CAPITAL

Allotted, issu	ued and fully paid:			
Number:	Class:	Nominal	2020	2019
		value:	£	£
200	Ordinary	£1	<u>200</u>	200
200	Ordinary	value: £1	£ 200	£ 200

18. RESERVES

	earnings £
At 1 January 2020 Profit for the year Dividends	6,522,410 24,548,066 (25,000,000)
At 31 December 2020	6,070,476

Ratainad

19. **PENSION COMMITMENTS**

The company operates a defined contribution pension scheme for the benefits of the employees. The costs are recognised in the year in which contributions are payable and amounted to £74,500 (December 2019: £39,260) for the period under review.

20. ULTIMATE PARENT COMPANY

Hunter Douglas N.V. (incorporated in The Netherlands) is regarded by the directors as being the company's ultimate parent company.

21. RELATED PARTY DISCLOSURES

Mr M Bramley who is a director of the company, is invoicing the company from his consultancy business which is registered in Cyprus. Total amount invoiced in the accounting period totalled £77,287 (2019 - £30,100).

22. PARENT COMPANY

The immediate parent company is Friar 148 Limited, incorporated in England and Wales. The company's accounts are consolidated in the accounts of the ultimate parent company, Hunter Douglas N.V.

23. **COVID 19**

The COVID-19 pandemic developed rapidly throughout 2020 with the UK government and the devolved administrations of the United Kingdom introducing various measures that have affected economic activity. We have taken the necessary measures to monitor and mitigate the effects of COVID-19, such as health and safety measures for our staff and visitors.

To date, the impact on our business and results has not been significant and based on our experience to date we expect this to remain the case.

We will continue to follow government policies and guidelines and to continue operations in the best and safest way possible without endangering the health of our staff.

There has been no impact upon the company's liquidity or ability to continue as a going concern arising from the pandemic.