Company registration number 04743770 (England and Wales)

# COMMUNICATE BETTER LIMITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2023 PAGES FOR FILING WITH REGISTRAR

### CONTENTS

|                                   | Page  |
|-----------------------------------|-------|
| Balance sheet                     | 1     |
| Notes to the financial statements | 2 - 9 |

### **BALANCE SHEET**

### AS AT 31 MARCH 2023

|  |       | 2023      |           | 2022        |           |
|--|-------|-----------|-----------|-------------|-----------|
|  | Notes | £         | £         | £           | £         |
| Fixed assets   |       |           |           |             |           |
| Intangible assets  | 3     |           | 216,137   |             | 272,511   |
| Tangible assets  | 4     |           | 3,158     |             | 7,865     |
|  |       |           | 219,295   |             | 280,376   |
| Current assets   |       |           |           |             |           |
| Stocks   |       | 149,425   |           | 61,288      |           |
| Debtors  | 5     | 3,820,002 |           | 3,810,036   |           |
| Cash at bank and in hand                                   |       | 394,266   |           | 681,921     |           |
|  |       | 4,363,693 |           | 4,553,245   |           |
| Creditors: amounts falling due within<br>one year          | 6     | (883,034) |           | (2,332,334) |           |
|  |       | (,        |           | ( ) ) )     |           |
| Net current assets   |       |           | 3,480,659 |             | 2,220,911 |
| Total assets less current liabilities                      |       |           | 3,699,954 |             | 2,501,287 |
| Creditors: amounts falling due after<br>more than one year | 7     |           | -         |             | (210,210) |
| Provisions for liabilities                                 |       |           | (118,182) |             | (137,687) |
| Net assets   |       |           | 3,581,772 |             | 2,153,390 |
|  |       |           |           |             |           |
| Capital and reserves                                       |       |           |           |             |           |
| Called up share capital                                    | 8     |           | 100       |             | 100       |
| Profit and loss reserves                                   |       |           | 3,581,672 |             | 2,153,290 |
| Total equity   |       |           | 3,581,772 |             | 2,153,390 |
|  |       |           | · ·       |             | , ,       |

The directors of the company have elected not to include a copy of the profit and loss account within the financial statements.

These financial statements have been prepared and delivered in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the board of directors and authorised for issue on 29 July 2023 and are signed on its behalf by:

S N Morten Director

Company Registration No. 04743770

# NOTES TO THE FINANCIAL STATEMENTS

## FOR THE YEAR ENDED 31 MARCH 2023

### 1 Accounting policies

### **Company information**

Communicate Better Limited is a private company limited by shares incorporated in England and Wales. The registered office is Lindred House, 20 Lindred Road, Brierfield, Nelson, BB9 5SR.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest  $\pounds$ .

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

### 1.2 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Initial commission is recognised on a straight line basis over the period of the contract.

### 1.3 Intangible fixed assets - goodwill

Acquired goodwill is written off in equal annual instalments over its estimated useful economic life of between 3 and 5 years.

### 1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Licenses

20% p.a. straight line

### 1.5 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

#### 1 Accounting policies

(Continued)

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

| Fixtures, fittings & equipment | 33% p.a. straight line |
|--------------------------------|------------------------|
| Computer equipment             | 33% p.a. straight line |

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.6 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

### 1.7 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

### 1.8 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 1 Accounting policies

#### **1.9 Financial instruments**

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### 1.10 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

### 1.11 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### (Continued)

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 1 Accounting policies

(Continued)

#### Deferred tax

Deferred tax is recognised in respect of all timing differences which have originated but not reversed at the balance sheet date. Timing differences are differences between taxable profits and the results as stated in the financial statements which arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

Deferred tax is measured at the average tax rates which are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws which have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non - discounted basis.

#### 1.12 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation. Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision is measured at present value, the unwinding of the discount is recognised as a finance cost in profit or loss in the period in which it arises.

#### 1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### 1.15 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leases asset are consumed.

#### 1.16 Government grants

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 2 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

|       | 2023<br>Number | 2022<br>Number |
|-------|----------------|----------------|
| Total | 37             | 41             |

The average number of employees as disclosed above relates to the period 1 April 2022 to 31 July 2022. From 1 August 2022, employees were transferred to a fellow group company and wage costs were subsequently recharged to the company.

### 3 Intangible fixed assets

|                                   | Goodwill<br>£ | Other<br>£ | Total<br>£ |
|-----------------------------------|---------------|------------|------------|
| Cost                              |               |            |            |
| At 1 April 2022                   | 442,893       | 545,529    | 988,422    |
| Additions                         | -             | 28,190     | 28,190     |
| At 31 March 2023                  | 442,893       | 573,719    | 1,016,612  |
| Amortisation and impairment       |               |            |            |
| At 1 April 2022                   | 442,891       | 273,020    | 715,911    |
| Amortisation charged for the year | -             | 84,564     | 84,564     |
| At 31 March 2023                  | 442,891       | 357,584    | 800,475    |
| Carrying amount                   |               |            |            |
| At 31 March 2023                  | 2             | 216,135    | 216,137    |
| At 31 March 2022                  | 2             | 272,509    | 272,511    |
|                                   |               |            |            |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 4 Tangible fixed assets

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|   |           | Plant and<br>machinery<br>etc<br>£ |
|---|-----------|------------------------------------|
| Cost  |           | _                                  |
| At 1 April 2022                               |           | 247,643                            |
| Additions                                     |           | 904                                |
| At 31 March 2023                              |           | 248,547                            |
| Depreciation and impairment                   |           |                                    |
| At 1 April 2022                               |           | 239,778                            |
| Depreciation charged in the year              |           | 5,611                              |
| At 31 March 2023                              |           | 245,389                            |
| Carrying amount                               |           |                                    |
| At 31 March 2023                              |           | 3,158                              |
| At 31 March 2022                              |           | 7,865                              |
| Debtors                                       | 2023      | 2022                               |
| Amounts falling due within one year:          | 2023<br>£ | 2022<br>£                          |
| Trade debtors                                 | 644,627   | 663,866                            |
| Corporation tax recoverable                   | 20,369    | -                                  |
| Amounts owed by group undertakings            | 3,005,282 | 1,753,215                          |
| Other debtors                                 | 149,724   | 1,204,290                          |
|   | 3,820,002 | 3,621,371                          |
|   |           |                                    |
|   | 2023<br>£ | 2022                               |
| Amounts falling due after more than one year: | £         | £                                  |
| Other debtors                                 | -         | 188,665                            |
|   |           |                                    |
| Total debtors                                 | 3,820,002 | 3,810,036                          |
|   |           |                                    |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### Creditors: amounts falling due within one year 6 2023 Trade creditors 366,207 Amounts owed to group undertakings 28,394 Corporation tax Other taxation and social security 141,992 Other creditors 346,441 883,034 7 Creditors: amounts falling due after more than one year 2023

#### 8

Other creditors

| Called up share capital    | 2023   | 2022   | 2023 | 2022 |
|----------------------------|--------|--------|------|------|
| Ordinary share capital     | Number | Number | £    | £    |
| Issued and fully paid      |        |        |      |      |
| Ordinary shares of £1 each | 100    | 100    | 100  | 100  |
|                            |        |        |      |      |

#### Audit report information 9

As the income statement has been omitted from the filing copy of the financial statements, the following information in relation to the audit report on the statutory financial statements is provided in accordance with s444(5B) of the Companies Act 2006:

The auditor's report was unqualified.

| Senior Statutory Auditor: | Caroline Snape       |
|---------------------------|----------------------|
| Statutory Auditor:        | Cowgill Holloway LLP |

### 10 Operating lease commitments

### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, as follows:

| 2   | 2023<br>£ | 2022<br>£ |
|-----|-----------|-----------|
| 242 | 2,406     | 340,691   |

2022

389,071

184,865

281,138

1,477,260

2,332,334

2022

210,210

£

£

£

£

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# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) FOR THE YEAR ENDED 31 MARCH 2023

### 11 Parent company

The immediate parent company is Communicate Better Holdings Limited, a company incorporated in England and Wales.

The ultimate parent undertaking and controlling party is Daisy Holdco Limited which is the parent undertaking of the smallest and largest group to consolidate these financial statements. Copies of the consolidated financial statements can be obtained upon request from the groups registered office, Lindred House, 20 Lindred Road, Brierfield, Nelson, BB9 5SR.