F.Klucznik And Son Limited
Group Strategic Report,
Report of the Directors and
Consolidated Financial Statements
For The Period 1 October 2018 to 31 January 2020

## Contents of the Consolidated Financial Statements For The Period 1 October 2018 to 31 January 2020

	Page
<b>Company Information</b>	1
Group Strategic Report	2
Report of the Directors	5
Report of the Independent Auditors	7
Consolidated Statement of Comprehensive Income	9
<b>Consolidated Statement of Financial Position</b>	10
<b>Company Statement of Financial Position</b>	11
<b>Consolidated Statement of Changes in Equity</b>	12
<b>Company Statement of Changes in Equity</b>	13
<b>Consolidated Statement of Cash Flows</b>	14
Notes to the Consolidated Statement of Cash Flows	15
Notes to the Consolidated Financial Statements	16

#### F.Klucznik And Son Limited

#### Company Information For The Period 1 October 2018 to 31 January 2020

**DIRECTORS:** Mr D Klucznik

Mr F W Klucznik

Mrs K E Klucznik-Knowles

Mr N Hodgkinson Mr R C Harper Mr D J Lovatt Mr I Mycock

**REGISTERED OFFICE:** Mossfield Road

Adderley Green Longton

Stoke on Trent Staffordshire ST3 5BW

**REGISTERED NUMBER:** 01448116 (England and Wales)

**AUDITORS:** 

Lloyd Piggott Limited Chartered Accountants and Statutory Auditor

St George's House 56 Peter Street Manchester M2 3NQ

**BANKERS:** 

HSBC Bank plc 4 Hardman Square Spinningfields Manchester M3 3EB

**SOLICITORS:** Bowcock and Pursaill

54 St. Edward Street

Leek

Staffordshire ST13 5DJ

#### Group Strategic Report For The Period 1 October 2018 to 31 January 2020

The directors present their strategic report of the company and the group for the period 1 October 2018 to 31 January 2020.

#### **REVIEW OF BUSINESS**

We are continuously looking for opportunities to improve our business practices and productivity. During the period

covered by these financial statements we invested £259,481 in software to modernise our inventory and financial

reporting process. To ensure we were able to take advantage of this as soon as possible we chose to temporarily extend

the accounting period from 30 September 2019 to 31 January 2020 (being 16 month period). We plan to return to 30

September year end thereafter. The implementation of these better practices has had a small impact on our performance

during this period, but the disruption has been worth the benefits we are now seeing. As a result the directors are

satisfied with the group's performance, regarding both turnover and profitability. Turnover has continued in line with

expectations £50.2m (2018) to £64.7m (16 months) in the year. Gross profits have also remained in line with the

previous year at 28.8% compared to 31.2% (2018).

As part of the group's growth strategy and continual efforts to improve our manufacturing procedures and efficiencies,

we have also chosen to invest in further infrastructure at our Head Office site. The enabling phase of additional

industrial land commenced during the year and is now complete. This investment of £1.6 million so far has again

strengthened our net asset position.

We have a strong history of supporting local charities via sponsorship and donations and one of our key objectives is the

wellbeing of our customers, employees, and suppliers. The directors are committed to considerable investment in

communication with all three main parties which is a major contributing factor in the company's performance.

## POST BALANCE SHEET EVENTS

Since the year end the coronavirus pandemic has hit both the UK and global economies, and we have inevitably felt the

impact. Once we realised the gravity of the situation in March 2020, we took the decision to temporarily close our

business operations to safeguard the health of our employees and their families. The majority of our staff were

furloughed as a result, and we took advantage of the government's Job Retention Scheme.

Since then we have taken care to put measures in place in line with government guidelines, to ensure our workplace is

ready for the safe return of our workforce. As a result, we have now recommenced production, albeit on a smaller scale

at first. Refer to 'Principal risks and uncertainties' below for more information on actions taken to ensure the long-term

success of our business.

We have not made any changes to our long-term strategy as a result of the pandemic.

#### Group Strategic Report For The Period 1 October 2018 to 31 January 2020

#### PRINCIPAL RISKS AND UNCERTAINTIES

The impact of Coronavirus on our business is the greatest risk we are facing today. We have identified the following

risks and actions taken to mitigate them:

The business has implemented a number of specific Covid policies to protect employees from Covid which details the

steps and controls adopted from government guidance. We have taken both physical and operational measures to

minimise the potential exposure to all stakeholders. Where possible employees are segregated in work areas and where

this is not possible we have introduced PVC screens, additional PPE and enhanced cleaning regimes. There is a strong

emphasis on hygiene and sanitary standards. Managers have been given an Emergency Response Plan should they

encounter an employee with suspected symptoms. Should any staff member advise of a positive Covid result the

business will follow a documented Covid Positive Procedure. Due to the risk of spread from outside the business a

separate Site Access policy has also been implemented which limits external visitors to only those essential in the safe operation of the site.

We have always worked hard to maintain continuity of our supply chain which has stood us in good stead during the

pandemic. Relations with suppliers remain strong and we have sufficient spread across the market to sustain our

procurement processes. We have continued to pay particular attention to our cash management throughout the pandemic

period with forecasts in place that are closely monitored.

The company has overseas sales and purchases, which is at risk to exchange rate (which is also covered in the financial instruments section above).

Our supply chain is tested rigorously both for their financial strength and to ensure we have multiple supply opportunities in the event of any failures.

#### RESEARCH & DEVELOPMENT AND FUTURE DEVELOPMENTS

The group continue to recognise the importance of ongoing research and development in respect of continued

development of its product range, which brings new improved capabilities to our customers and helps to encourage our

competitive positioning. The company will continue to invest in R&D as part of its operations and future strategies.

Plans are in place to continue the development on the additional industrial site, with extra production facilities and the

addition of an inhouse powder coating plant in mind.

The directors and management team are committed to its clear strategy of continues improvement, throughout the group's operations and processes.

#### FINANCIAL RISK MANAGEMENT

The group apply strict credit control management techniques to ensure that the appropriate credit checks are carried out

to make sure clients are credit worthy. In addition to this the group insures all trade accounts through it's credit insurance facility.

The directors believe that the group has sufficient funds available to support future activities. The group is expected to

continue to trade profitably next year.

#### FINANCIAL INSTRUMENTS

The group has a normal level of exposure to price, credit, liquidity and cash flow risks arising

from trading activities, which are conducted mainly in sterling and euros. The group also use forward contracts to procure specific energy and raw materials, transactions are mainly covered by suitable hedging contracts at an exchange rate

agreed for the year.

Page 3

## Group Strategic Report For The Period 1 October 2018 to 31 January 2020

#### **KEY PERFORMANCE INDICATORS**

The directors monitor key performance indicators which help monitor the financial performance and strength of the company.

Multiple internal department specific KPI's are in place to provide early warning indicators, which require management

intervention. The directors will seek to improve the efficiencies of the business, which will involve increased monitoring

of individual departments.

The following are an example of KPIs utilised by the directors when assessing the business performance:

	P/E 31 January 2020	Y/E 30 September 2018
Turnover	£64,730,404	£50,252,919
Gross margin %	28.8%	31.2%
Net profit	£2,094,041	£2,823,568
Employee productivity	£97,357	£103,062
Stock turnover	3.58	4.27
Shareholder funds	£34,347,125	£32,246,518

Data is taken from the audited consolidated financial statements

#### ON BEHALF OF THE BOARD:

Mr F W Klucznik - Director

6 July 2020

#### Report of the Directors For The Period 1 October 2018 to 31 January 2020

The directors present their report with the financial statements of the company and the group for the period

1 October 2018 to 31 January 2020.

#### PRINCIPAL ACTIVITY

The principal activity of the group in the period under review was that of design, manufacture market and sale of goods

for the agricultural and fencing industries.

#### **DIVIDENDS**

No dividends will be distributed for the period ended 31 January 2020.

#### **DIRECTORS**

The directors shown below have held office during the whole of the period from 1 October 2018 to the date of this report.

Mr D Klucznik Mr F W Klucznik Mrs K E Klucznik-Knowles Mr N Hodgkinson Mr R C Harper Mr D J Lovatt

Other changes in directors holding office are as follows:

Mr I Mycock was appointed as a director after 31 January 2020 but prior to the date of this report.

#### EMPLOYMENT OF DISABLED PERSONS

The company's policy is to give full and fair consideration to applications for employment made by disabled persons,

having regard to their particular aptitudes and abilities.

Disabled employees receive appropriate training to promote their career development within the company. Employees

who become disabled are retained in their existing posts where possible or retrained for suitable alternative posts.

#### **EMPLOYEE INVOLVEMENT**

Regular meetings are held between senior management and employee representatives to discuss matters of concern.

Employees are kept well informed about the progress and position of the company by means of regular departmental

meetings, newsletters and journals.

#### DISCLOSURE IN THE STRATEGIC REPORT

Information regarding research and development, future developments, financial instruments and post balance sheet

events can be found in the strategic report.

#### Report of the Directors For The Period 1 October 2018 to 31 January 2020

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial

statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors

have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting

Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The

Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not

approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the

company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the

directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; state whether applicable accounting standards have been followed, subject to any material
- departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to
- presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the  $\frac{1}{2}$ 

company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the

company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable

steps for the prevention and detection of fraud and other irregularities.

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act

2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have

taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the

group's auditors are aware of that information.

#### **AUDITORS**

Lloyd Piggott Limited, have expressed their willingness to be re-appointed as auditors of the company. A resolution will

be proposed at the next Annual General Meeting to re-appoint Lloyd Piggott Limited as the auditors of the company.

#### ON BEHALF OF THE BOARD:

Mr F W Klucznik - Director

6 July 2020

## Report of the Independent Auditors to the Members of F.Klucznik And Son Limited

**Opinion** 

We have audited the financial statements of F.Klucznik And Son Limited (the 'parent company') and its subsidiaries (the

'group') for the period ended 31 January 2020 which comprise the Consolidated Statement of Comprehensive Income,

Consolidated Statement of Financial Position, Company Statement of Financial Position, Consolidated Statement of

Changes in Equity, Company Statement of Changes in Equity, Consolidated Statement of Cash Flows and Notes to the

Consolidated Statement of Cash Flows, Notes to the Financial Statements, including a summary of significant

accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and

United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard

applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

give a true and fair view of the state of the group's and of the parent company affairs as at 31

- January 2020 and of the

group's profit for the period then ended;

- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Basis for opinion** 

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law.

Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the

financial statements section of our report. We are independent of the group in accordance with the ethical requirements

that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have

fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we

have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

the directors' use of the going concern basis of accounting in the preparation of the financial

- statements is not

appropriate; or

the directors have not disclosed in the financial statements any identified material uncertainties that may cast

- significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of

at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information in the Group

Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the

Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise

explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing

so, consider whether the other information is materially inconsistent with the financial statements or our knowledge

obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or

apparent material misstatements, we are required to determine whether there is a material misstatement in the financial  $\frac{1}{2}$ 

statements or a material misstatement of the other information. If, based on the work we have performed, we conclude

that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

the information given in the Group Strategic Report and the Report of the Directors for the

- financial year for which

the financial statements are prepared is consistent with the financial statements; and

the Group Strategic Report and the Report of the Directors have been prepared in accordance

 with applicable legal requirements.

Page 7

## Report of the Independent Auditors to the Members of F.Klucznik And Son Limited

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the

course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the

Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you

if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate
- for our audit have not
  - been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page six, the directors are responsible

for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such

internal control as the directors determine necessary to enable the preparation of financial statements that are free from

material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's

ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going

concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease

operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from

material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs

(UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are

considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic

decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting

Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the

Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those

matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent

permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's

members as a body, for our audit work, for this report, or for the opinions we have formed.

Chartered Accountants and Statutory Auditor St George's House 56 Peter Street Manchester M2 3NQ

6 July 2020

Page 8

# Consolidated Statement of Comprehensive Income For The Period 1 October 2018 to 31 January 2020

		Period 1.10.18 to 31.1.20		Year I 30.9	
	Notes	£	£	£	£
TURNOVER	3		64,730,404		50,252,919
Cost of sales GROSS PROFIT			45,958,305 18,772,099		34,331,271 15,921,648
Distribution costs Administrative expenses		140,614 16,003,349	16,143,963 2,628,136	118,578 12,354,225	12,472,803 3,448,845
Other operating income OPERATING PROFIT	6		12,000 2,640,136		13,950 3,462,795
Interest receivable and similar income	7		16,823 2,656,959		11,880 3,474,675
Interest payable and similar expenses PROFIT BEFORE TAXATION	8		91,805		23,282
Tax on profit PROFIT FOR THE FINANCIAL	9 PERIOD		471,113 2,094,041		627,825 2,823,568
OTHER COMPREHENSIVE INTOTAL COMPREHENSIVE INCOME	COME				
FOR THE PERIOD			2,094,041		2,823,568
Profit attributable to: Owners of the parent			2,094,041		2,823,568
Total comprehensive income attri Owners of the parent	ibutable to	<b>)</b> :	2,094,041		2,823,568

# Consolidated Statement of Financial Position 31 January 2020

		20:	20	20	18
]	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	11		384,847		289,824
Tangible assets	12		16,956,461		16,444,576
Investments	13		-		-
Investment property	14		300,000		300,000
T I I			17,641,308		17,034,400
			_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		_ , , , , , _ , _ , _ ,
CURRENT ASSETS					
Stocks	15	14,459,214		12,641,045	
Debtors	16	9,271,265		11,655,100	
Cash at bank and in hand		5,015,900		3,699,997	
		28,746,379		27,996,142	
CREDITORS				,,,,	
Amounts falling due within one year	17	8,284,233		10,756,943	
NET CURRENT ASSETS			20,462,146		17,239,199
TOTAL ASSETS LESS CURRENT					11,200,100
LIABILITIES			38,103,454		34,273,599
			00,100,101		01,270,000
CREDITORS					
Amounts falling due after more than	L				
one			(0.540.445)		(0,000,000)
year	18		(3,749,117)		(2,033,757)
<i>y</i> • • • • • • • • • • • • • • • • • • •					
PROVISIONS FOR LIABILITIES	23		(20,454)		-
NET ASSETS			34,333,883		32,239,842
CAPITAL AND RESERVES					
Called up share capital	24		91,000		91,000
Treasury stock	25		(3,100,000)		(3,100,000)
Non distributable reserves	25		107,367		107,367
Retained earnings	25		37,235,516		35,141,475
SHAREHOLDERS' FUNDS			34,333,883		32,239,842
SILINEHOLDENS I CHES			01,000,000		02,200,012

The financial statements were approved by the Board of Directors and authorised for issue on 6 July 2020 and were signed on its behalf by:

Mr F W Klucznik - Director

# Company Statement of Financial Position 31 January 2020

		20		20	18
	Notes	£	£	£	£
FIXED ASSETS Intangible assets Tangible assets Investments Investment property	11 12 13 14		316,957 16,956,462 285,592 300,000 17,859,011		212,928 16,444,577 285,592 300,000 17,243,097
CURRENT ASSETS					
Stocks Debtors Cash at bank and in hand	15 16	14,459,214 10,273,737 3,735,075 28,468,026		12,641,045 12,345,641 2,690,853 27,677,539	
CREDITORS Amounts falling due within one year NET CURRENT ASSETS TOTAL ASSETS LESS CURRENT LIABILITIES	17	8,210,341	20,257,685 38,116,696	10,640,361	<u>17,037,178</u> 34,280,275
			33,113,333		01,200,270
CREDITORS Amounts falling due after more than one year	18		(3,749,117)		(2,033,757)
PROVISIONS FOR LIABILITIES NET ASSETS	23		(20,454) 34,347,125		32,246,518
CAPITAL AND RESERVES Called up share capital Treasury stock Non distributable reserves Retained earnings SHAREHOLDERS' FUNDS	24 25 25 25		91,000 (3,100,000) 107,367 <u>37,248,758</u> <u>34,347,125</u>		91,000 (3,100,000) 107,367 35,148,151 32,246,518
Company's profit for the financial ye	ear		2,100,607		2,826,546

The financial statements were approved by the Board of Directors and authorised for issue on 6 July 2020 and were signed on its behalf by:

Mr F W Klucznik - Director

# Consolidated Statement of Changes in Equity For The Period 1 October 2018 to 31 January 2020

	Called up share capital £	Retained earnings £	Treasury stock £	Non distributable reserves £	e Total equity £
Balance at 1 October 2017	91,000	32,317,907	-	107,367	32,516,274
Changes in equity Total comprehensive income Repurchase of own shares	- -	2,823,568	(3,100,000)	- -	2,823,568 (3,100,000)
Balance at 30 September 2018	91,000	35,141,475	(3,100,000)	107,367	32,239,842
Changes in equity Total comprehensive income	-	2,094,041	-	-	2,094,041
Balance at 31 January 2020	91,000	37,235,516	(3,100,000)	107,367	34,333,883

# Company Statement of Changes in Equity For The Period 1 October 2018 to 31 January 2020

	Called up share capital £	Retained earnings £	Treasury stock £	Non distributable reserves £	e Total equity £
Balance at 1 October 2017	91,000	32,321,605	-	107,367	32,519,972
Changes in equity Total comprehensive income Repurchase of own shares	- -	2,826,546	(3,100,000)	- -	2,826,546 (3,100,000)
Balance at 30 September 2018	91,000	35,148,151	(3,100,000)	107,367	32,246,518
Changes in equity Total comprehensive income	-	2,100,607	-	-	2,100,607
Balance at 31 January 2020	91,000	37,248,758	(3,100,000)	107,367	34,347,125

## Consolidated Statement of Cash Flows For The Period 1 October 2018 to 31 January 2020

		Period	
		1.10.18	
		to	Year Ended
		31.1.20	30.9.18
	Notes	£	£
Cash flows from operating activ	vities		
Cash generated from operations	1	2,863,110	3,461,167
Interest paid		(91,805)	(23,282)
Tax paid		<u>(817,454</u> )	<u>(649,077</u> )
Net cash from operating activities		1,953,851	2,788,808
Cash flows from investing activ	ities		
Purchase of intangible fixed assets		(259,481)	(250,988)
Purchase of tangible fixed assets		(2,688,479)	(4,477,642)
Purchase of investment property		-	(116,500)
Sale of tangible fixed assets		104,393	170,219
Interest received		16,823	11,880
Net cash from investing activities		(2,826,744)	(4,663,031)
Cash flows from financing activ	ities		
New loans in year		3,660,943	2,952,952
Loan repayments in year		(149,611)	(312,681)
Capital repayments in year		(1,322,536)	(493,101)
Share buyback		-	(3,100,000)
Net cash from financing activities		2,188,796	(952,830)
Increase/(decrease) in cash and	cash equivalents	1,315,903	(2,827,053)
Cash and cash equivalents at	-		
beginning of	2	3,699,997	6,527,050
period		,,	-,- ,
Cash and cash equivalents at en	d		
of	2	5,015,900	3,699,997
period		· ·	

#### Notes to the Consolidated Statement of Cash Flows For The Period 1 October 2018 to 31 January 2020

## 1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	Period	
	1.10.18	
	to	Year Ended
	31.1.20	30.9.18
	£	£
Profit before taxation	2,565,154	3,451,393
Depreciation charges	2,266,785	1,581,471
Profit on disposal of fixed assets	(30,126)	(53,387)
Finance costs	91,805	23,282
Finance income	(16,823)	(11,880)
	4,876,795	4,990,879
Increase in stocks	(1,818,169)	(1,782,436)
Decrease/(increase) in trade and other debtors	2,472,365	(1,786,187)
(Decrease)/increase in trade and other creditors	(2,667,881)	2,038,911
Cash generated from operations	2,863,110	3,461,167

## 2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Statement of Cash Flows in respect of cash and cash equivalents are in respect of these Statement of Financial Position amounts:

## Period ended 31 January 2020

	31.1.20	1.10.18
	£	£
Cash and cash equivalents	5,015,900	3,699,997
Year ended 30 September 2018		
•	30.9.18	1.10.17
	£	£
Cash and cash equivalents	3,699,997	6,527,050

#### Notes to the Consolidated Financial Statements For The Period 1 October 2018 to 31 January 2020

#### 1. STATUTORY INFORMATION

 $F.Klucznik\ And\ Son\ Limited\ is\ a\ private\ company,\ limited\ by\ shares\ ,\ registered\ in\ England\ and\ Wales.\ The$ 

company's registered number and registered office address can be found on the General Information page.

The presentation currency of the financial statements is the Pound Sterling (£).

#### 2. ACCOUNTING POLICIES

#### Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

As explained in the strategic report the global Coronavirus pandemic led to the temporary shutdown of the

group's business operations in order to safeguards the health of employees and their families. Due to the group's

strong cash reserves with over £5 million in the bank at the balance sheet date and the short term use of the

government's job retention scheme the business still remains in a stable position.

Business activities have begun to increase and are expected to be back up to pre-pandemic levels by the end of

the calendar year. Therefore the directors therefore consider it appropriate to prepare the financial statements on

the going concern basis.

#### **Basis of consolidation**

The group financial statements consolidate the financial statements of the company and its subsidiary

undertakings drawn up to 30 September 2018.

Subsidiary undertakings are included using the acquisitions method of accounting. Under this method the group

profit and loss account and statement of cashflows include the results and cashflows of subsidiaries from the date

of acquisition and to the date of sale outside the group in the case of disposals of subsidiaries. The purchase

consideration has been allocated to the assets and liabilities on the basis of fair value at the date of acquisition.

No profit and loss account is presented for the company as permitted by Section 408 of the Companies Act 2006.

## Significant judgements and estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires

the directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and

disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of

revenues and expenses during the reporting period. Actual results in the future could differ from those estimates.

In this regard, the directors believe that the critical accounting policies where judgements or estimations are

necessarily applied are summarised below:

Intangible assets and residual values

The Directors have reviewed the asset lives and associated residual values of goodwill, and in particular, the

useful economic life and residual value and have concluded that asset lives and residual values are appropriate.

Depreciation and residual values

The Directors have reviewed the asset lives and associated residual values of all fixed asset classes, and in

particular, the useful economic life and residual values and has concluded that asset lives and residual values are appropriate.

#### Work in Progress

The key judgements and estimates in determining the value of work in progress are labour rates and raw material costs.

These assessments include a degree of uncertainty and therefore if these judgements change, amendments to work in progress may be necessary. Page 16 continued...

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 2. ACCOUNTING POLICIES - continued

#### Turnover

Turnover represents amounts chargeable, net of value added tax and trade discounts, in respect of the sale of

goods and services to customers. Revenue is recognised when goods are delivered and legal title is transferred.

#### Goodwill

Goodwill arises on the acquisition of subsidiaries, when the aggregate of the fair value of the consideration

transferred exceeds the amounts of the identifiable assets and liabilities acquired.

If a subsidiary, associate or business is subsequently sold or closed, any goodwill arising on acquisition that was

written off directly to reserves or that has not been amortised through the profit and loss account is taken into

account in determining the profit or loss on sale or closure.

#### **Amortisation**

Impairment testing is undertaken annually to ensure that the value of goodwill is correctly stated.

#### **Asset class**

#### **Amortisation method and rate**

Goodwill

20 years straight line

#### **Intangible assets**

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost

less any accumulated amortisation and any accumulated impairment losses. Intangible assets are being amortised

evenly over their estimated useful economic life of 10 years.

#### Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Freehold property - 2% on cost

Plant and machinery - 15% on cost and 10% on cost

Fixtures and fittings - 33% on cost, 15% on cost and 10% on cost

Motor vehicles - 25% on reducing balance

#### **Investment property**

Investment property is shown at most recent valuation. Any aggregate surplus or deficit arising from changes in

fair value is recognised in profit or loss.

#### Stocks

Stocks and work in progress are valued at the lower of cost and net realisable value, after making due allowance

for obsolete and slow moving items.

Cost is calculated using the first-in, first-out method and includes all purchase, transport, and handling costs in

bringing stocks to their present location and condition.

Net realisable value is based on selling price less anticipated costs to completion and selling costs.

#### **Taxation**

Taxation for the period comprises current and deferred tax. Tax is recognised in the Consolidated Statement of

Comprehensive Income, except to the extent that it relates to items recognised in other comprehensive income or

directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the statement of financial position date.

Page 17 continued...

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

## 2. ACCOUNTING POLICIES - continued Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the

statement of financial position date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from

those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that

have been enacted or substantively enacted by the period end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they

will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

#### Research and development

Expenditure on research and development is written off in the year in which it is incurred.

### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the

statement of financial position date. Transactions in foreign currencies are translated into sterling at the rate of

exchange ruling at the date of transaction. Exchange differences are taken into account in arriving at the operating result.

#### Hire purchase and leasing commitments

Rentals paid under operating leases are charged to the profit and loss account on a straight line basis over the period of the lease.

Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of

the asset have passed to the company, are capitalised in the balance sheet as tangible fixed assets and are

depreciated over their useful economic lives. The capital elements of future obligations under the leases are

included as liabilities in the balance sheet. The interest element of the rental obligation is charged to the profit

and loss account over the period of the lease and represents a constant proportion of the balance of capital

repayment outstanding. Assets held under hire purchase agreements are capitalised as tangible fixed assets and

are depreciated over their useful economic lives. The capital element of future finance payments is included

within creditors. Finance charges are allocated to accounting periods over the length of the contract and represent

a constant proportion of the balance of capital repayments outstanding.

#### Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme

are charged to profit or loss in the period to which they relate.

#### **Fixed asset investments**

Fixed asset investments are stated at historical cost less provision for any diminution in value.

Page 18 continued...

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 2. ACCOUNTING POLICIES - continued

#### **Financial instruments**

Financial assets and financial liabilities are recognised in the Group's balance sheet when the Group becomes a

party to the contractual provisions of the instrument. The principal financial assets and liabilities of the Group

are as follows:

#### (a) Trade receivables and trade payables

Trade receivables do not carry interest and are stated at their initial fair value reduced by appropriate allowances

for estimated irrecoverable amounts.

Trade payables on normal terms are not interest bearing and are stated at their nominal value.

#### (b) Cash and cash equivalents

Bank overdrafts are included within financial liabilities in current liabilities in the balance sheet.

#### (c) Bank and other borrowings

Interest-bearing bank and other borrowings are recorded at the fair value of the proceeds received. Finance

charges, including premiums payable on settlement or redemption and direct issue costs, are accounted for on an

accruals basis in the income statement using the effective interest method and are added to the carrying value of

the instrument to the extent that they are not settled in the period in which they arise.

#### (d) Derivative financial instruments

The group uses forward contracts and commodity swaps to reduce exposure to variability in cash flows from an

unfavourable change in the cost of certain materials.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are

subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit and

loss in finance costs or income as appropriate.

#### 3. TURNOVER

The turnover and profit before taxation are attributable to the one principal activity of the group.

An analysis of turnover by geographical market is given below:

Period	
1.10.18	
to	Year Ended
31.1.20	30.9.18
£	£
63,161,837	47,411,720
1,568,567	2,841,199
64,730,404	50,252,919
	1.10.18 to 31.1.20 £ 63,161,837 1,568,567

Page 19 continued...

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 4. **EMPLOYEES AND DIRECTORS**

	Period 1.10.18	
	to	Year Ended
	31.1.20 £	30.9.18 £
Wages and salaries	17,480,368	13,571,872
Social security costs Other pension costs	1,596,292 1,655,542	1,328,599 1,015,210
Other pension costs	20,732,202	15,915,681
		· ·
The average number of employees during the period was as follows:	lows: Period	
	1.10.18	
	to	Year Ended
	31.1.20	30.9.18
Administration and support	146	152
Production Other departments	340 7	325 7
other departments	493	484
Key Personnel:	2020	2018
	£	£
Key personnel's remuneration	1,340,611	1,300,000
Key personnel's pension contributions		<u> </u>

Key Management Personnel consists of the Chairman and the Managing Director.

## 5. **DIRECTORS' EMOLUMENTS**

	2020 £	2018 £
Directors' remuneration Directors' pension contributions to money purchase schemes	2,371,088 44,583	2,643,831 32,361
The number of directors to whom retirement benefits were accru	ing was as fo	ollows:
Money purchase schemes	3	3
Information regarding the highest paid director is as follows:	2020 f	2018 f
Remuneration Company contributions to money purchase pension schemes	908,889	825,000 

Page 20

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 6. **OPERATING PROFIT**

The operating profit is stated after charging/(crediting):

1.10.18	
1.10.10	1 1
to Year End	tea
31.1.20 30.9.1	.8
££	
Hire of plant and machinery 339,999 377,63	3
Depreciation - owned assets 2,102,327 1,526,52	1
Profit on disposal of fixed assets (30,126) (53,38	(7)
Goodwill amortisation 9,006 6,75	4
Patents and licences amortisation 155,452 48,19	6
Auditors' remuneration 25,750 17,50	0
Auditors' remuneration for non audit work 38,665 56,41	.6
Foreign exchange differences (51,345) (6,76	<u>,1</u> )

£22,500 (2018: £15,000) of the fee for auditing the financial statements relates to the company.

#### 7. INTEREST RECEIVABLE AND SIMILAR INCOME

	Period	
	1.10.18	
	to	Year Ended
	31.1.20	30.9.18
	£	£
Deposit account interest	16,606	11,473
Other interest received	217	407
	16,823	11,880

#### 8. INTEREST PAYABLE AND SIMILAR EXPENSES

	1.10.10	
	to	Year Ended
	31.1.20	30.9.18
	£	£
Bank interest payable	30,002	2,436
Hire purchase interest	61,803	20,846
•	91,805	23,282

Period

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 9. **TAXATION**

#### Analysis of the tax charge

The tax charge on the profit for the period was as follows:

	Period 1.10.18	
	to	Year Ended
	31.1.20 £	30.9.18 £
Current tax: UK corporation tax	446,913	615,266
Deferred tax Tax on profit	24,200 471,113	12,559 627,825

UK corporation tax has been charged at 19%.

#### Reconciliation of total tax charge included in profit and loss

The tax assessed for the period is lower than the standard rate of corporation tax in the UK. The difference is explained below:

	Period 1.10.18 to 31.1.20 £	Year Ended 30.9.18 f.
Profit before tax	<u>2,565,154</u>	<u>3,451,393</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2018 - 19%)	487,379	655,765
Effects of: Expenses not deductible for tax purposes	14,071	17,791
Depreciation on ineligible assets Research & development	38,530 (83,156)	30,832 (77,846)
prior year Adjustments on consolidation	1,712	1,283
Capital expenses Total tax charge	12,577 471,113	627,825

#### 10. INDIVIDUAL STATEMENT OF COMPREHENSIVE INCOME

As permitted by Section 408 of the Companies Act 2006, the Statement of Comprehensive Income of the parent

company is not presented as part of these financial statements.

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

## 11. INTANGIBLE FIXED ASSETS

Oroup
-------

Cloup	Goodwill £	Patents and licences £	Totals £
COST	40=000		00-440
At 1 October 2018 Additions	135,082	262,337 259,481	397,419 259,481
At 31 January 2020	135,082	521,818	656,900
AMORTISATION			
At 1 October 2018	58,186	49,409	107,595
Amortisation for period At 31 January 2020	9,006 67,192	155,452 204,861	164,458 272,053
NET BOOK VALUE	07,132	204,001	272,033
At 31 January 2020	<u>67,890</u>	<u>316,957</u>	384,847
At 30 September 2018	76,896	212,928	289,824
Company			
			Patents and licences £
COST			0.00 0.00
At 1 October 2018 Additions			262,337 259,481
At 31 January 2020			521,818
AMORTISATION			40,400
At 1 October 2018 Amortisation for period			49,409 155,452
At 31 January 2020			204,861
NET BOOK VALUE			24.6.055
At 31 January 2020			316,957
At 30 September 2018			212,928

Page 23 continued...

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 12. TANGIBLE FIXED ASSETS

## **Group**

•	Freehold property £	Plant and machinery f	Fixtures and fittings f.	Motor vehicles f.	Totals £
COST	_	_	_	_	_
At 1 October 2018	11,504,334	11,896,558	932,575	3,528,844	27,862,311
Additions	1,656,522	615,454	3,175	413,328	2,688,479
Disposals		(9,500)	-	(372,046)	(381,546)
At 31 January 2020	13,160,856	12,502,512	935,750	3,570,126	30,169,244
DEPRECIATION					
At 1 October 2018	607,200	8,204,589	650,141	1,955,805	11,417,735
Charge for period	202,400	1,200,898	101,680	597,349	2,102,327
Eliminated on disposal		(7,481)	-	(299,798)	(307,279)
At 31 January 2020	809,600	9,398,006	751,821	2,253,356	13,212,783
NET BOOK VALUE					_
At 31 January 2020	12,351,256	3,104,506	183,929	1,316,770	16,956,461
At 30 September 2018	10,897,134	3,691,969	282,434	1,573,039	16,444,576

#### **Leased assets**

Included within the net book value of tangible fixed assets is £3,301,388 (2018: £2,938,610) in respect of assets

held under finance leases and similar hire purchase contracts. Depreciation for the period on these assets was

£909,168 (2018: £340,320).

## **Company**

Company	Freehold property £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Totals £
COST					
At 1 October 2018	11,504,334	11,896,559	932,575	3,528,844	27,862,312
Additions	1,656,522	615,454	3,175	413,328	2,688,479
Disposals		(9,500)	-	(372,046)	(381,546)
At 31 January 2020	13,160,856	12,502,513	935,750	3,570,126	30,169,245
DEPRECIATION					
At 1 October 2018	607,200	8,204,589	650,141	1,955,805	11,417,735
Charge for period	202,400	1,200,898	101,680	597,349	2,102,327
Eliminated on disposal		(7,481)	-	(299,798)	(307,279)
At 31 January 2020	809,600	9,398,006	751,821	2,253,356	13,212,783
NET BOOK VALUE					
At 31 January 2020	12,351,256	3,104,507	183,929	1,316,770	16,956,462
At 30 September 2018	10,897,134	3,691,970	282,434	1,573,039	16,444,577

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 12. TANGIBLE FIXED ASSETS - continued

#### **Company**

#### **Leased assets**

Included within the net book value of tangible fixed assets is £3,301,388 (2018: £2,938,610) in respect of assets

held under finance leases and similar hire purchase contracts. Depreciation for the period on these assets was

£909,168 (2018: £340,320).

#### 13. FIXED ASSET INVESTMENTS

#### **Company**

group undertakings
£

COST
At 1 October 2018
and 31 January 2020
285,592

Shares in

Total

 NET BOOK VALUE

 At 31 January 2020
 285,592

 At 30 September 2018
 285,592

The group or the company's investments at the Statement of Financial Position date in the share capital of companies include the following:

#### **Subsidiary**

#### **Centrewire Limited**

Registered office:

Nature of business: Gate manufacturers

Class of shares: holding Ordinary 100.00

#### 14. **INVESTMENT PROPERTY**

## Group

	£
FAIR VALUE	
At 1 October 2018	
and 31 January 2020	300,000
NET BOOK VALUE	
At 31 January 2020	300,000
At 30 September 2018	300,000

Page 25 continued...

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 14. INVESTMENT PROPERTY - continued

Compan	y
--------	---

	Total f
FAIR VALUE	ı.
At 1 October 2018	
and 31 January 2020	300,000
NET BOOK VALUE	
At 31 January 2020	300,000
At 30 September 2018	300,000

#### 15. **STOCKS**

	G	Group		mpany
	2020	2018	2020	2018
	£	£	£	£
Raw materials	5,958,230	6,280,280	5,958,230	6,280,280
Work-in-progress	349,999	384,473	349,999	384,473
Finished goods	8,150,985	5,976,292	8,150,985	5,976,292
	14,459,214	12,641,045	14,459,214	12,641,045

There are no write-downs or reversal of write-downs of stocks in 2019 or 2018.

## 16. **DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	Group		Co	mpany
	2020	2018	2020	2018
	£	£	£	£
Trade debtors	8,920,761	11,319,251	8,819,604	11,194,287
Amounts owed by group undertakings	-	-	1,065,505	815,505
Other debtors	93,942	1,755	153,195	1,755
Derivative financial assets	9,014	66,945	9,014	66,945
Deferred tax asset	-	3,745	-	3,745
Prepayments and accrued income	247,548	263,404	226,419	263,404
	9,271,265	11,655,100	10,273,737	12,345,641

Deferred tax asset				
	Gro	oup	Com	pany
	2020	2018	2020	2018
	£	£	£	£
Deferred tax	-	3,745	-	3,745

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

## 17. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Co	mpany
	2020	2018	2020	2018
	£	£	£	£
Bank loans and overdrafts (see note 19)	366,343	-	366,343	-
Hire purchase contracts (see note 20)	1,039,175	932,081	1,039,175	932,081
Trade creditors	5,064,605	6,770,983	5,023,438	6,741,025
Tax	-	278,266	-	210,529
Social security and other taxes	320,171	307,682	320,171	307,682
VAT	290,405	509,145	266,180	496,638
Other creditors	13,582	58,875	8,332	54,995
Accrued expenses	1,189,952	1,899,911	1,186,702	1,897,411
-	8,284,233	10,756,943	8,210,341	10,640,361

# CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	2020	2018	2020	2018
	£	£	£	£
Bank loans (see note 19) Hire purchase contracts (see note 20)	2,234,047	-	2,234,047	-
	1,515,070	2,033,757	1,515,070	2,033,757
	3,749,117	2,033,757	3,749,117	2,033,757

#### 19. **LOANS**

18.

An analysis of the maturity of loans is given below:

	G	roup	Company	
	2020 £	2018 £	2020 £	2018 £
Amounts falling due within one year or on	L	L	L	L
demand: Bank loans	366,343	<u>-</u>	366,343	
Amounts falling due between two and five				
years: Bank loans - 2-5 years	1,566,709		1,566,709	
Amounts falling due in more than five years:				
Repayable by instalments Bank loans more 5 years	667,338	<u>-</u>	667,338	

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

## 20. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

Group		purchase ntracts 2018
	£	£
Net obligations repayable: Within one year Between one and five years	1,039,175 1,515,070 2,554,245	932,081 2,033,757 2,965,838
Company		
		purchase ntracts 2018 £
Net obligations repayable: Within one year Between one and five years	1,039,175 1,515,070 2,554,245	932,081 2,033,757 2,965,838
Group		
	ope	ancellable erating eases
	2020	2018
Within one year Between one and five years	£ 124,488 38,616 163,104	£ 225,454 229,535 454,989
Company		
	ope	ancellable erating eases
	2020	2018
Within one year Between one and five years	£ 124,488 38,616 163,104	£ 225,454 229,535 454,989

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 21. **SECURED DEBTS**

The following secured debts are included within creditors:

	G	Group		npany
	2020	2018	2020	2018
	£	£	£	£
Bank loans	2,600,390	-	2,600,390	-
Hire purchase contracts	2,554,245	2,965,838	2,554,245	2,965,838
	5,154,635	2,965,838	5,154,635	2,965,838

The bank loan is secured by way of a mortgage debenture including a fixed charge over all present freehold and

leasehold property; first fixed charge over book and other debts, chattels, goodwill and uncalled capital, both

present and future; and first floating charge over all assets and undertaking both present and future dated 28

February 2012. The hire purchase creditors are secured directly over the assets financed. There is also a  $\,$ 

guarantee to the bank dated 21st March 2012 in favour of HM revenue & Customs for £100,000.

Overdraft and loan facilities are also secured by an intercompany cross guarantee from Centrewire Limited,

supported by a charge over assets owned by Centrewire Limited.

#### 22. FINANCIAL INSTRUMENTS

The Group's financial instruments may be analysed as follows:

	2020	2018
Financial assets measured at amortised cost: Trade debtors Cash and cash equivalent	£ 8,920,761 5,015,900	£ 11,319,251 <u>3,699,997</u>
Financial liabilities measured at amortised cost: Bank loans and overdrafts Hire purchase contracts Trade creditors		2,965,838 6,770,983
Financial liabilities measured at fair value through profit or loss:		
Derivative contracts	2020 £ 9,014	2018 £ 66,945

The group uses derivative arrangements in the form of a commodity swap to mitigate the cash flow risk in

relation to an unfavourable change in the cost of diesel. At 31 January 2020, the outstanding contract matures

within 7 months (2018: 16 months) of the year end. The group is committed to buy 50,000 litres of diesel at a

fixed price of 35.1p (2018: 50,000 litres at a fixed price of 36.7p)

The contract is measured at fair value using quoted spot rates.

Page 29 continued...

## Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 23. **PROVISIONS FOR LIABILITIES**

	Gro	oup	Com	pany
	2020	2018	2020	2018
Deferred tax	£ 20,454	£ 	£ 20,454	£ 
Group				
Balance at 1 October 2018 Accelerated capital allowances Balance at 31 January 2020 Company				Deferred tax £ (3,745) 24,199 20,454
Company				Deferred
				tax £
Balance at 1 October 2018 Accelerated capital allowances				(3,745) 24,199
Balance at 31 January 2020				20,454

As at 31 January 2020 a deferred tax liability of £20,454 (2018: £3,745 Debtor) has been recognised due to the reasonable expectation of tax due in future periods in respect of taxable temporary

reasonable expectation of tax due in future periods in respect of taxable temporary differences.

There is no unrecognised deferred tax.

The main rate of corporation tax is 19%.

Deferred tax balances at the balance sheet date have been calculated using a rate of 19%, on the basis that this

rate had been substantively enacted at the balance sheet date.

#### 24. CALLED UP SHARE CAPITAL

Allotted, iss	ued and fully paid:			
Number:	Class:	Nominal	2020	2018
		value:	£	£
91,000	Ordinary	1	91,000	91,000

Page 30 continued...

#### Notes to the Consolidated Financial Statements - continued For The Period 1 October 2018 to 31 January 2020

#### 25. **RESERVES**

## Group

	Retained earnings £	Treasury stock £	Non distributabl reserves £	
At 1 October 2018 Profit for the period	35,141,475 2,094,041	(3,100,000)	107,367	32,148,842 2,094,041
At 31 January 2020	37,235,516	(3,100,000)	107,367	34,242,883
Company	Retained	Treasury	Non distributabl	0
	earnings £	stock £	reserves £	
At 1 October 2018 Profit for the period	35,148,151 2,100,607	(3,100,000)	107,367	32,155,518 2,100,607

#### 26. **PENSION COMMITMENTS**

At 31 January 2020

The company operates a defined contribution pension scheme. The pension cost charge for the period represents

37,248,758

(3,100,000)

34,256,125

107,367

contributions payable by the company to the scheme and amounted to £1,700,124 (2018: £1,047,571).

Contributions totalling £90,000 (2018: £88,000) were payable to the scheme at the end of the period and are included in creditors.

#### 27. RELATED PARTY DISCLOSURES

The company has taken advantage of exemption, under the terms of Financial Reporting Standard 102 'The

Financial Reporting Standard applicable in the UK and Republic of Ireland', not to disclose related party

transactions with wholly owned subsidiaries within the group.

Transactions between group entities which have been eliminated on consolidation are not disclosed within the financial statements.

#### 28. ULTIMATE CONTROLLING PARTY

The controlling party is Mr D Klucznik, Mr F W Klucznik & Mrs K E Klucznik-Knowles